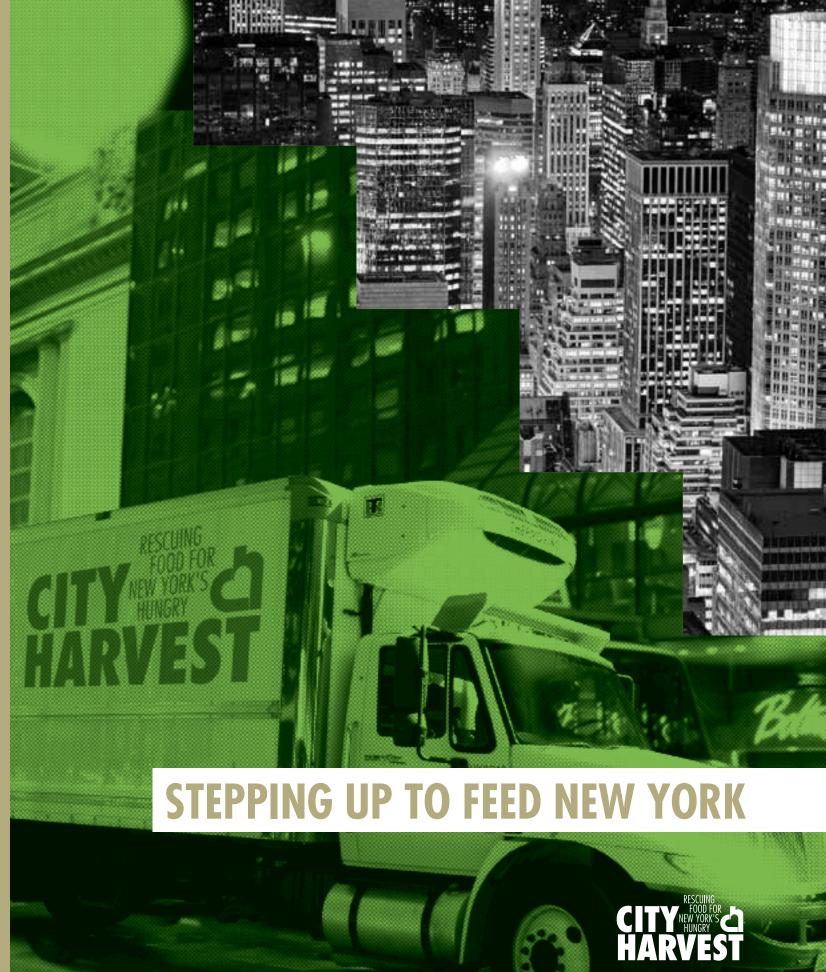


Now serving New York City for nearly 30 years, City Harvest is the world's first food rescue organization, dedicated to feeding the city's hungry men, women, and children. This year, City Harvest will collect more than 30 million pounds of excess food from all segments of the food industry, including restaurants, grocers, corporate cafeterias, manufacturers, and farms. This food is then delivered free of charge to nearly 600 community food programs throughout New York City using a fleet of trucks and bikes as well as volunteers on foot. Each week, City Harvest helps over 300,000 hungry New Yorkers find their next meal.

This booklet is printed on paper made from 10% post-consumer fibers





DEAR SUPPORTERS

The persistent recession has brought us into a new economic reality. New Yorkers that in many cases have worked hard for most of their lives now need emergency food for themselves and their families. Our agencies have reported that demand for food has risen 25% on average over the past four years.

Our neighbors who relied on food pantries or soup kitchens in the past have turned to them again to meet their most basic dietary needs and will need to look to them for the foreseeable future. Others who never thought they would need emergency food now find themselves turning to programs served by City Harvest.

Against this backdrop, City Harvest has done even more of what we do best. City Harvest gets healthy food into the hands of people in need. Over the past year, City Harvest rescued and delivered close to 29 million pounds of food, with an emphasis on nutritious fresh produce. We looked to a generous network of thousands of food donors and 39,000 financial donors to help fill our trucks and work towards building strong, food-secure communities in high-need areas of the city. More than 2,200 volunteers contributed their muscle to City Harvest, led by corporate partners that have made fighting hunger a priority for themselves and their employees.

The partners you'll read about in this report stepped up in response to the greater need. With this support, City Harvest has been able to increase the amount of food we rescue, deliver the experience of healthy eating to thousands of our neighbors, and make strides to transform the food landscape in places where significant nutritional barriers exist. This year, City Harvest also embarked on a strategic planning process to tell us where to go from here. Linking those in need with those who can help is the basis of what makes City Harvest work. Today, however, we face a hunger emergency that has become chronic. In coming years, it will become necessary to build on our strong base of support to go even further for New York's hungry. We are happy to report that City Harvest has already taken an important step by opening a food rescue facility with the support of our committed donors and friends.

By mapping the road ahead, City Harvest can meet the hunger crisis head on. Let's continue to work together to take on this challenge.

Tec Stope.

Jilly Stephens Executive Director

James D. Kallman *Chairman*, *Board of Directors*

"OVER THE PAST YEAR, WE RESCUED AND DELIVERED CLOSE TO 29 MILLION POUNDS OF FOOD, WITH AN EMPHASIS ON NUTRITIOUS FRESH PRODUCE."



PAGE 2
2011 CITY HARVEST ANNUAL REPORT



"WHEN FRESHDIRECT CALLED WITH 70,000 POUNDS OF FOOD FOR PICK-UP FOLLOWING A JANUARY SNOWSTORM, CITY HARVEST MADE SURE THIS HIGH-QUALITY DONATION REACHED FOOD PROGRAMS **THROUGHOUT THE CITY."**

STEP 1

RESCUING EVERY AVAILABLE POUND

At a time of greater need, it is even more important to put every available pound of excess food to good use. For close to 30 years, City Harvest has made that connection. Our trucks and bikes crisscross city streets between thousands of generous food donors and close to 600 community programs, feeding hungry New Yorkers with some 29 million pounds of food that otherwise would have gone to waste-over 85% of it nutrientdense produce, dairy, meat, and more.

> City Harvest delivers a great variety of food, thanks to a diversity of donors contributing food consistently and in volume. We have been able to source more food and keep our trucks moving to make those important food pick-ups thanks to funders like Robin Hood and The New York Times Neediest Cases Fund, who each came forward in 2011 with significant contributions.

> Vendors at Hunts Point Terminal Produce Cooperative Association led donations with 2.5 million pounds of fresh produce, while City Harvest trucks stopped at every Pret a Manger location nearly every day. We have the unique ability to take last-minute or difficult donations. In November, Food Council chefs donated dishes they prepared from a giant, 1,400-pound pumpkin donated after the Pumpkin Festival in Central Park. When FreshDirect called with 70,000 pounds of food for pick-up following a January snowstorm, City Harvest made sure this high-quality donation reached food programs throughout the city.

The city's largest annual food drive, Daily News Readers Care to Feed the Hungry of New York, broke records at over 1 million pounds of food collected at firehouses, police stations, schools, and through private food drives, with more than 420 schools raising over 283,000 pounds. The Feed the Kids food drive, which raises food especially for children, and two annual kosher drives rounded out our annual efforts to bring in shelf-stable food.

We continued to seek out kosher food, directing over 2 million pounds to agencies serving observant families, and raised the bar on services provided to all New Yorkers by building the capacity of agency partners.

City Harvest provided support to member agencies to enhance their ability to feed our hungry neighbors, including: technical assistance to agencies transitioning to "client choice" distributions that allow hungry New Yorkers to select what they most need to feed their families; organizational management workshops for 200 agency staff; and \$150,000 in mini-grants to agencies with projects to improve their services.

STEP 2

DELIVERING THE EXPERIENCE OF HEALTHY EATING

For over a decade, City Harvest has conducted nutrition education programs in low-income communities. We have seen that the experience of nutritious food—shopping for it, preparing it, and most of all, eating it—leads to incorporating good food into the daily diet.

> In addition to traditional hands-on nutrition education courses, City Harvest runs cooking demos for those who regularly attend our Mobile Markets, farmer's market-style distributions of fresh produce held in high-need neighborhoods. This year, educators provided 9,300 samples of healthy dishes along with recipes for preparing them at Mobile Markets and other events.

Nutritious food samples were also distributed at Healthy Corner Stores, a program that City Harvest began in Staten Island based on our experience partnering with the Department of Health on its Healthy Bodegas initiative in other boroughs. Through a partnership with the Department of Health, City Harvest offered similar demos at Green Carts in the South Bronx and Bed-Stuy, Brooklyn, with vendors reporting increased sales and community interest in fresh produce.

Learning that is convenient and handson is more likely to stick. Using Share Our Strength's Shopping Matters[®] curriculum, City Harvest offered tours of local supermarkets to help those with limited income shop for healthy options. We also trained educators to deliver our own Smart Bites— 15-minute nutrition education lessons like "Sugar Overload," which involves measuring out the amount of sugar found in common sweetened beverages. Participants enjoy and easily absorb these short activities while waiting for a Mobile Market or other program.

City Harvest's curricula reach New Yorkers of all ages at risk of hunger and diet-related diseases with lessons on healthy eating. City Harvest's Fruit Bowl, which combines regular deliveries of fresh fruit and low-fat dairy to pre-school and after-school programs with a unique nutrition education program, now reaches 3,700 children. This year, City Harvest completed our final year of the pilot phase of Well Seasoned, producing a curriculum focused on older New Yorkers' unique dietary needs for use at senior centers.

"CITY HARVEST'S CURRICULA REACH NEW YORKERS OF ALL AGES AT RISK OF HUNGER AND DIET-RELATED DISEASES WITH LESSONS ON HEALTHY EATING."

HARVES

PAGE



TRANSFORMING THE FOOD LANDSCAPE

City Harvest's community-based approach to fighting hunger, Healthy Neighborhoods, is designed to transform the food landscape in areas with high rates of hunger and diet-related diseases-high-need areas like the South Bronx, the North Shore of Staten Island, and Bed-Stuy in Brooklyn. City Harvest's vision is of communities where healthy food is available, affordable, and in high demand.

> The first and most immediate step began a new farmer's market run by is to deliver more nutritious food to local youth in Tappen Park in the these communities. Last year, North Shore. Stapleton Youthmarket served as a reliable source of farm-fresh City Harvest channeled 8.3 million pounds of food to programs within food, with sales of 10,000 pounds of the geographic boundaries of our produce in its first summer season. *Healthy Neighborhoods*, ensuring Several foundations appreciate our that residents in the greatest need strategy to make healthy choices were able to access fresh produce and easier such as the Stavros Niarchos other healthy foods. On top of those Foundation. With their support, and deliveries, we provided nearly 650,000 with the commitment of community pounds of fresh fruits and vegetables members and partners, we are already through our Mobile Markets. This seeing results. An external survey found year City Harvest expanded Healthy that more than 80% of respondents at Neighborhoods to Bed-Stuy, including our Mobile Markets in the South Bronx a new Mobile Market with about and in Staten Island eat more fruits 500 households registered by the end and vegetables as a result of attending. of the year. Nearly 70% are reporting positive Along with nutrition education, changes in their shopping habits, making supporting healthy food retail is part the best possible use of limited incomes.

of City Harvest's long-term strategy in these communities. We partner with others to bring new outlets for healthy food to places where it often isn't accessible or affordable. In partnership with GrowNYC, in July City Harvest

STEP 3

STEP 4

LINKING THOSE IN NEED AND THOSE WHO CAN HELP

City Harvest was founded to link the generosity and abundance of our city and those in need. Engaging individuals and companies to make a difference at the local level remains the bedrock of our strategy. For New York's corporate community, this effort was year-round.

A beneficiary of Credit Suisse's Holiday Charity Initiative, City Harvest received gifts from more than 685 employees, plus a match and added award from the Foundation. Support from Barclays Capital helped raise \$1.5 million for City Harvest at An Evening of Practical Magic, our annual gala event held in April. Citibank sponsored City Harvest's Skip Lunch Fight Hunger campaign, which asked individuals to contribute what they would normally spend on lunch. This year's campaign raised nearly \$500,000 to help feed hungry children and families.

Understanding that children make up a significant portion of the people we feed through soup kitchens and food pantries, City Harvest was able to bring together a range of organizations to help improve school meals. The Alliance for Child Nutrition Reauthorization involved more than 85 partner organizations pushing for better school food. In December, Congress passed the "Healthy, Hunger-Free Kids Act" that will govern the School Lunch and Breakfast Programs and other child nutrition programs for the next five years.

Based on our experience partnering with schools, City Harvest assigned a nutrition education intern to three schools participating in our pilot Healthy Schools program, designed to assist parents, students, teachers, and administrators in getting the most benefit from food at school. Interns also run educational programs on healthy eating. Healthy Schools serves a student body of nearly 2,000 students among the three schools, one in each *Healthy Neighborhoods* community.

City Harvest can serve as a catalyst for change by connecting the community with resources at the individual and family level. Last year, we began a 12-week pilot program in partnership with Weight Watchers International to offer their weight loss program in the South Bronx to participants with limited incomes at 75% off the normal cost. On average, more than 30 participants attended each week, losing over 430 pounds in total—tangible results to inspire change.

"CITY HARVEST CAN SERVE AS A CATALYST FOR CHANGE BY CONNECTING THE COMMUNITY WITH RESOURCES AT THE INDIVIDUAL AND FAMILY LEVEL."

Feeding the Bi

ommunity amWorks

"WE FOUND THAT THE GAP BETWEEN THE FOOD NEW YORKERS HAVE AND WHAT THEY NEED IS SUBSTANTIAL."

THE NEXT STEP FOR CITY HARVEST

City Harvest's mission to fight hunger with available resources like rescued food is one that everybody can get behind. This year, City Harvest was one of three charities recognized for management excellence at the 2011 New York Times Company Nonprofit Excellence Awards, selected by a committee of 26 distinguished leaders in the nonprofit community. Over the last 29 years, we have become the charity of choice for New Yorkers who want to ensure their hungry neighbors have the nutritious food they need. Some 39,000 financial donors lent strong support to our work in fiscal year 2011. Over 2,200 volunteers and thousands of generous food donors drove our daily operations.

> This is a strong platform from which City Harvest can map our future. We recently completed a strategic plan, analyzing the most recent data available about hunger in our city and consulting more than 80 outside stakeholders to create a vision for City Harvest. We found that the gap between the food New Yorkers have and what they need is substantial. City Harvest's plan for the future envisions a leading role for us in working to close it.



STEP 5

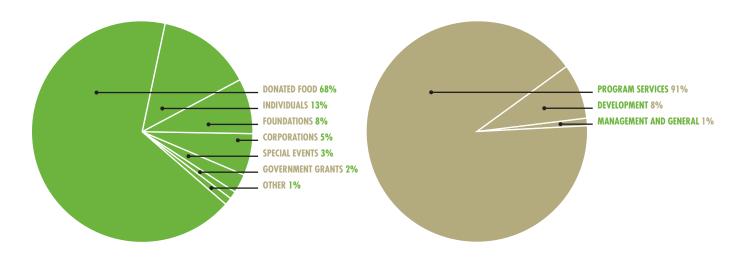
City Harvest now faces a watershed moment. More than one million New Yorkers turn to emergency food each year. Three million New Yorkers live in "food deserts" where healthy food is less available. Diabetes has increased 250% in New York City since 1997. In the face of these challenges, City Harvest is stepping forward with a vision for New York City where good food is not out of reach.

In April, we signed a lease on a food rescue facility in Long Island City, Queens to help ensure that programs receive more of the type of food they need most on the local level and to help us quickly move produce from outside the city onto our trucks and out to people in need. In coming years, we will also expand our efforts to transform the food landscape in high-need communities through *Healthy Neighborhoods*.

As more of our neighbors are likely to need help putting food on the table for a prolonged period of time in the shadow of the recession, City Harvest will depend on a base of solid support. The road ahead takes the City Harvest New Yorkers know and love to the next level, for even greater impact.

STATEMENTS OF FINANCIAL POSITION

	JUNE 30, 2011	JUNE 30,	, 2010
ASSETS			
Cash and cash equivalents	\$ 10,764,633	\$ 8,993,	,167
Contributions receivable, current portion	1,304,854	1,130,	,103
Grants and awards receivable	513,086	433,	,001
Prepaid and other current assets	299,329	341,	,357
Investments	612,097	312,	,032
Property and equipment, net	1,668,656	1,084,	,284
Contributions receivable, net - long-term portion	474,202	744,	,809
Deferred lease costs	17,560	31,	,730
Security deposits	307,276	173,	,377
Total net assets	\$ 15,961,693	\$ 13,243,	,860
LIABILITIES AND NET ASSETS			
Accounts payable	\$ 623,112	\$ 344,	,432
Accrued expenses	1,074,146	633,	,194
Leases payable, current portion	160,726	97,	,888
Deferred rent	220,038	275,	,957
Leases payable, long-term portion	558,441	354,	,131
Total liabilities	\$ 2,636,463	\$ 1,705,	,602
NET ASSETS			
Unrestricted	\$ 9,087,458	\$ 8,688,	,138
Temporarily restricted	3,906,425	2,850,	,120
Permanently restricted	331,347		-
Total net assets	\$ 13,325,230	\$ 11,538,	,258
Total liabilities and net assets	\$ 15,961,693	\$ 13,243,	,860



	UNRESTRICTED	TEMPORARILY RESTRICTED	PERMANENTLY RESTRICTED	YEAR ENDED JUNE 30, 2011 TOTAL NET ASSETS	2010 TOTAL NET ASSETS
PUBLIC SUPPORT AND REVENUE					
PUBLIC SUPPORT					
Donated food	\$ 40,819,359	\$ -	\$ -	\$ 40,819,359	\$ 36,119,775
Donated vehicle	-	-	-	-	144,882
Corporations	2,902,676	27,850	-	2,930,526	3,081,032
Foundations	3,532,112	841,050	300,000	4,673,162	4,526,584
Individuals	7,031,179	572,057	-	7,603,236	7,377,781
Other organizations	236,808	-	-	236,808	221,051
Special events					
(net of direct benefits to donors of \$952,267 in 2011 and \$918,632 in 2010)	2,142,167	-	-	2,142,167	1,583,848
Total public support	\$ 56,664,301	\$ 1,440,957	\$ 300,000	\$ 58,405,258	\$ 53,054,953
REVENUE					
Government grants and awards	\$ 1,115,248	\$ -	\$ -	\$ 1,115,248	\$ 802,492
Investment income	68,756	-	31,347	100,103	26,696
Other income	136,565	-	-	136,565	89,084
Total revenue	\$ 1,320,569	\$ -	\$ 31,347	\$ 1,351,916	\$ 918,272
Not south asland from anti-tions	294 (52	(284 (52)			
Net assets released from restrictions	384,652	(384,652)	-	-	-
Total public support and revenue	\$ 58,369,522	\$ 1,056,305	\$ 331,347	\$ 59,757,174	\$ 53,973,225
EXPENSES					
PROGRAM SERVICES:					
Food distributions	\$ 47,407,109	\$ -	\$ -	\$ 47,407,109	\$ 41,748,675
Food operations	5,521,831	-	-	5,521,831	4,690,640
Total program services	\$ 52,928,940	\$ -	\$ -	\$ 52,928,940	\$ 46,439,315
SUPPORTING SERVICES:					
Management and general	\$ 515,831	\$ -	\$ -	\$ 515,831	\$ 495,905
Development	4,525,431	-	-	4,525,431	4,018,725
Total supporting services	5,041,262	-	-	5,041,262	4,514,630
Total expenses	\$ 57,970,202	-	-	\$ 57,970,202	\$ 50,953,945
	\$ 399,320	\$ 1,056,305	\$ 331,347	\$ 1,786,972	\$ 3,019,280
Change in net assets					
Net assets - beginning of year	8,688,138	2,850,120	-	11,538,258	8,518,978

PUBLIC SUPPORT AND REVENUE	UNRESTRICTED	TEMPORARILY RESTRICTED	PERMANENTLY RESTRICTED	YEAR ENDED JUNE 30, 2011 TOTAL NET ASSETS	2010 TOTAL NET ASSETS
PUBLIC SUPPORT Donated food Donated vehicle Corporations Foundations Individuals Other organizations Special events (net of direct benefits to donors of \$952,267 in 2011 and \$918,632 in 2010,	\$ 40,819,359 2,902,676 3,532,112 7,031,179 236,808 2,142,167	\$ 27,850 841,050 572,057	\$ 300,000	\$ 40,819,359 2,930,526 4,673,162 7,603,236 236,808 2,142,167	\$ 36,119,775 144,882 3,081,032 4,526,584 7,377,781 221,051 1,583,848
Total public support	\$ 56,664,301	\$ 1,440,957	\$ 300,000	\$ 58,405,258	\$ 53,054,953
REVENUE Government grants and awards Investment income Other income	\$ 1,115,248 68,756 136,565	\$ - - -	\$ 31,347	\$ 1,115,248 100,103 136,565	\$ 802,492 26,696 89,084
Total revenue	\$ 1,320,569	\$ -	\$ 31,347	\$ 1,351,916	\$ 918,272
Net assets released from restrictions	384,652	(384,652)	-	-	 _
Total public support and revenue	\$ 58,369,522	\$ 1,056,305	\$ 331,347	\$ 59,757,174	\$ 53,973,225
EXPENSES PROGRAM SERVICES: Food distributions Food operations	\$ 47,407,109 5,521,831	\$ -	\$ -	\$ 47,407,109 5,521,831	\$ 41,748,675 4,690,640
Total program services	\$ 52,928,940	\$ -	\$ -	\$ 52,928,940	\$ 46,439,315
SUPPORTING SERVICES: Management and general Development Total supporting services	\$ 515,831 4,525,431 5,041,262	\$ -	\$ -	\$ 515,831 4,525,431 5,041,262	\$ 495,905 4,018,725 4,514,630
		-	-		
Total expenses	\$ 57,970,202	-	-	\$ 57,970,202	\$ 50,953,945
Change in net assets Net assets - beginning of year	\$ 399,320 8,688,138	\$ 1,056,305 2,850,120	\$ 331,347	\$ 1,786,972 11,538,258	\$ 3,019,280 8,518,978
Net assets - end of year	\$ 9,087,458	\$ 3,906,425	\$ 331,347	\$ 13,325,230	\$ 11,538,258



The New York Laws Consider 2011 Management Excellence: Awares

CORPORATIONS & FOUNDATIONS

Thousands of generous corporations and foundations supported City Harvest's fight against hunger last year.

\$250,000+

American Express Foundation*+ The Clark Foundation+ Credit Suisse Feeding America Horizon Media The Kresge Foundation The New York Times Neediest Cases Fund Robin Hood W.K. Kellogg Foundation

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Whole Foods Market

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GOVERNMENT

The support provided by these agencies helped City Harvest continue our work to improve access to healthy food in lowincome communities

\$250.000+

New York City Council U.S. Department of Housing and Urban Development+ U.S. Department of Agriculture -National Institute of Food and Agriculture

\$100,000-\$249,999

New York State Department of Health - Hunger Prevention and Nutrition Assistance Program State of New York Office of the Attorney General New York City Department of Youth and Community Development

+ Denotes a multi-year grant * These companies also generously provided employee matching gifts

\$50,000-\$99,999

New York City Department of Health and Mental Hygiene Emergency Food and Shelter Program at United Way of New York City

\$25,000-\$49,999 Office of the Manhattan Borough President Scott M. Stringer

City Harvest is made possible because of the generous support of donors who believe in our work. The dedication of these donors and thousands more like them allows us to continue the fight against hunger in New York City.

\$500,000+

Lois M. Collier Bill and Jessica Koenigsberg Heather and Steven Mnuchin/ The Steven and Heather Mnuchin Foundation

\$250,000-\$499,999

Jean L. and Robert A. Stern

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Estate of Harold Ahrens Lise and Michael Evans Stacy and Joel Hock Mr. Patrick Mauro Eric Ripert and Maguy Le Coze, Le Bernardir

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These individuals have included City Harvest in their estate planning, leaving a legacy of support that will help us continue the fight against hunger in New York City in coming years.

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St. John the Divine Sr. Center Cecil Hotel Central Harlem

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PAGE 23 ITY HARVEST ANNUAL REPORT Dorot-Homeless Prevention Program Eastchester Gardens Resident Council Ebenezer Haitian Baptist Church Ebenezer SDA Church Ebenezer Seventh Day Adventist Church Echo Apartments Educational Alliance, Inc. Ega Hall Ehrlich Residence El Divino Salvador Elmcor Youth and Adult Activities ELOHIM - Community Development Coorporation Emmanuel Church Emmaus House, Inc. Emmaus S.D.A. Church Euclid 500 Block Association Euclid Hall - Westside Federation For Seniors Evangelist Outreach FACES NY. Inc. Faith Assemblies of God Faith Based Food Distribution & Dev. Corp. Faith Tabernacle Baptist Church Family Renaissance Inc. Family Services Network First Baptist Church First Church of God in Christ First Corinthian Food Pantry First Presbyterian Church Springfield Gardens First Reformed Church of Jamaica Fraternite Notre Dame, Inc. Full Gospel Assembly Church Full Gospel Tabernacle of Faith Church Garden of Prayer Gay Men's Health Crisis - Child Life Gema Hall Genesis Supportive Housing George Daly House Gethsemane Baptist Church of Deliverance Give Them To Eat Glenridge Senior Citizen Multi-Service Center Goddard Riverside - The Other Place Goddard Riverside - The Senate Godian Fellowship Good Counsel Homes, Inc. Good Counsel, Inc. Good News Deliverance Tabernacle Goodwill Tenants Association Gospel Assembly Queens - Assemble Evangelique Grace Episcopal Church West Farms Grace Hispanic United Methodist Church Grand Central Neighborhood Grand Coalition of Seniors-Grand Street Settlemet Grand Concourse SDA Church Greater Faith Community Baptist Church Greater Unified Freewill Baptist Church Hamilton Grange Senior Citizen Center

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The following individuals and organizations have generously donated their time and talent to the fight against hunger in New York City. These are just a few of the 2,200 volunteers that supported City Harvest last year.

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SKIP LUNCH FIGHT HUNGER

The support of the following teams, and hundreds more, raised nearly \$500,000 in a single day to help feed hungry children and their families through City Harvest's annual Skip Lunch Fight Hunger campaign.

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The City Harvest Food Council brings together top chefs, restaurateurs and others to help fight hunger. Our Food Council donates some of the city's best food, raises funds to support our work and helps heighten our visibility.

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Liz Neumark Great Performances

Simon Oren Culinary Tour de France Restaurant Group Becca Parrish

Becca PR François Payard François Payard Bakery, FC Chocolate Bar

Zakary Pelaccio The Fatty Creu Ben Pollinger

Oceana Rachael Ray Donna Rodriguez B.R. Guest Restaurants

Philip Ruskin Ruskin International Marcus Samuelsson Red Rooster Chris Santos Beauty & Essex, The Stanton Social Benjamin Schmerler First Press Public Relations Gail Simmons Food *&* Wine Magazine Rick Smilow Institute of Culinary Education John Stage Dinosaur Bar-B-Que Dr. Felicia D. Stoler. DCN, MS, RD, FACSM Bill Telepan Telepan Laurent Tourondel BLT Market Maire Ullrich Cornell Cooperative Extension Tom Valenti Quest Jean-Georges Vongerichten Jean Georges Management Michael White Altamarea Group Katie Workman Cookstr.com Melanie Young The Connected Table Geoffrey Zakarian The Lamb's Club, The National

Natalia Zaldivar-Bonzon

Terry Zarikian China Grill Management

Victor's Café

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